

ANNEX V: PLANNED TA ACTIVITIES<sup>12</sup> FOR FY 2018

## REVENUE ADMINISTRATION/TAX FY 2018 MISSIONS

| No. | Benf. Cntry  | Description  | TA Type    | Milestone Date | Start Date | End Date  | No. of Days | No. of Planned Resources |
|-----|--------------|--|------------|----------------|------------|-----------|-------------|--------------------------|
| 1   | Cabo Verde   | Data Matching Project                                  | LTX Mazani | Q1             | 12-Jun-17  | 23-Jun-17 | 12          | 1                        |
| 3   | Cabo Verde   | Developing Taxpayer Service and Communication Strategy | LTX Mazani | Q2             | 9-Oct-17   | 13-Oct-17 | 5           | 1                        |
| 4   | Cabo Verde   | Audit Training   | LTX Mazani | Q3             | 4-Dec-17   | 8-Dec-17  | 5           | 1                        |
| 5   | Sierra Leone | Developing Compliance Management Program               | LTX Mazani | Q2             | 31-Jul-17  | 18-Aug-17 | 21          | 1                        |
| 6   | Sierra Leone | Implement Project Management                           | LTX Mazani | Q2             | 18-Sep-17  | 29-Sep-17 | 12          | 1                        |
| 7   | Sierra Leone | Improve Arrears Management.                            | LTX Mazani | Q4             | 5-Feb-18   | 16-Feb-18 | 12          | 1                        |
| 8   | The Gambia   | FAD-led Diagnostic Mission                             | LTX Mazani | Q1             | 25-May-17  | 7-May-17  | 12          | 1                        |
| 9   | The Gambia   | Data Matching Project                                  | LTX Mazani | Q3             | 6-Nov-17   | 17-Nov-17 | 12          | 1                        |
| 10  | The Gambia   | Audit Training   | LTX Mazani | Q3             | 15-Jan-18  | 26-Jan-18 | 12          | 1                        |
| 11  | The Gambia   | Develop Compliance Management Program                  | LTX Mazani | Q4             | 19-Mar-18  | 30-Mar-18 | 12          | 1                        |
| 12  | Liberia      | Developing Corporate Operating Procedures              | LTX Mazani | Q1             | 3-Jul-17   | 14-Jul-17 | 12          | 1                        |
| 13  | Liberia      | Audit Training Exchange Program for MTO                | LTX Mazani | Q2             | 28-Aug-17  | 8-Sep-17  | 12          | 1                        |
| 14  | Liberia      | Developing Taxpayer Service and Engagement Strategy    | LTX Mazani | Q4             | 2-Apr-18   | 13-Apr-17 | 12          | 1                        |
| 16  | Nigeria      | Audit Training Exchange Program                        | LTX Mazani | Q1             | 5-Jun-17   | 9-Jun-17  | 5           | 1                        |
| 17  | Nigeria      | Develop Compliance Management Program for FIRS         | LTX Mazani | Q2             | 4-Sep-17   | 8-Sep-17  | 5           | 1                        |
| 18  | Nigeria      | Support Kaduna State Revenue Reforms                   | LTX Mazani | Q2             | 11-Sep-17  | 15-Sep-17 | 5           | 1                        |
| 17  | Nigeria      | Compliance Improvement for Lagos State                 | LTX Mazani | Q3             | 27-Nov-17  | 8-Dec-17  | 5           | 1                        |

<sup>12</sup> Dates are indicative.

|    |              |  |                     |    |           |           |    |   |
|----|--------------|--|---------------------|----|-----------|-----------|----|---|
| 18 | Ghana        | TADAT Assessment Mission                               | LTX Mazani          | Q1 | 22-May-17 | 6-Jun-17  | 16 | 1 |
| 19 | Ghana        | GRA Strategic Planning and TADAT Follow-up Planning    | LTX Mazani          | Q2 | 16-Oct-17 | 27-Oct-17 | 12 | 1 |
| 19 | Ghana        | VAT Compliance Improvement                             | LTX Mazani          | Q3 | 15-Jan-18 | 26-Jan-18 | 12 | 1 |
| 19 | Ghana        | TRIPS Implementation Review                            | LTX Mazani          | Q4 | 5-Mar-18  | 16-Mar-17 | 12 | 1 |
| 13 | Cabo Verde   | Developing Taxpayer Service and Communication Strategy | STX Balthazar/Stier | Q2 | 9-Oct-17  | 13-Oct-17 | 14 | 2 |
| 14 | Cabo Verde   | Data Matching Project Exchange program                 | STX +2              | Q1 | 12-Jun-17 | 23-Jun-17 | 19 | 3 |
| 14 | Cabo Verde   | Audit Training of Trainers Exchange Program            | STX+2               | Q1 | 10-Jul-17 | 21-Jul-17 | 14 | 3 |
| 15 | Cabo Verde   | Audit Training   | STX Soares/Castro   | Q3 | 4-Dec-17  | 15-Dec-17 | 12 | 3 |
| 16 | Cabo Verde   | Developing Taxpayer Service and Communication Strategy | STX Balthazar/Stier | Q4 | 5-Feb-18  | 16-Feb-18 | 12 | 2 |
| 17 | Cabo Verde   | Professional Attachment for DNRE National Director     | Liza Vaz            | Q4 | 1-Apr-18  | 14-Apr-18 | 12 | 1 |
| 18 | Sierra Leone | Streamlining Intelligence and Investigation            | STX Mwandha         | Q1 | 1-Jun-17  | 14-Jun-17 | 12 | 1 |
| 19 | Sierra Leone | Developing Compliance Management Program               | STX Dawe            | Q2 | 31-Jul-17 | 18-Aug-17 | 21 | 1 |
| 20 | Sierra Leone | Implement Project Management                           | STX Nkambule        | Q2 | 18-Sep-17 | 29-Sep-17 | 12 | 1 |
| 20 | Sierra Leone | Audit Training Follow-up                               | STX Chege           | Q3 | 13-Nov-17 | 24-Nov-17 | 12 | 1 |
| 21 | Sierra Leone | Improve Arrears Management.                            | STX                 | Q4 | 5-Feb-18  | 16-Feb-18 | 12 | 1 |
| 22 | The Gambia   | FAD-led Diagnostic Mission                             | FAD+2STX            | Q1 | 25-May-17 | 7-May-17  | 12 | 3 |
| 23 | The Gambia   | Data Matching Project                                  | STX Tait            | Q3 | 6-Nov-17  | 17-Nov-17 | 12 | 1 |
| 24 | The Gambia   | Audit Training Exchange Program                        | STX Mwandha         | Q2 | 18-Sep-17 | 29-Sep-17 | 12 | 1 |
| 25 | The Gambia   | Develop Compliance Management Program                  | STX                 | Q4 | 19-Mar-18 | 30-Mar-18 | 12 | 1 |
| 26 | The Gambia   | Audit Training   | STX Mwandha         | Q4 | 19-Mar-18 | 30-Mar-18 | 14 | 1 |
| 27 | Liberia      | Developing Corporate Operating Procedures              | STX Kariuki         | Q1 | 3-Jul-17  | 14-Jul-17 | 12 | 1 |
| 28 | Liberia      | Audit Training Exchange Program for MTO                | STX Chege           | Q2 | 28-Aug-17 | 8-Sep-17  | 12 | 1 |
| 29 | Liberia      | Developing Taxpayer Service and Engagement Strategy    | STX Dawe            | Q4 | 2-Apr-18  | 13-Apr-17 | 12 | 1 |
| 30 | Liberia      | Review Corporate SOPs                                  | STX Kariuki         | Q2 | 1-Oct-17  | 14-Oct-17 | 12 | 1 |
| 31 | Liberia      | Design Process Improvement Strategy                    | STX Nkambule        | Q3 | 15-Jan-18 | 26-Jan-18 | 12 | 1 |

|    |            |   |                            |    |           |           |    |   |
|----|------------|---|----------------------------|----|-----------|-----------|----|---|
| 32 | Nigeria    | Audit Training Exchange Program   | STX Chege/Mwandha          | Q2 | 29-May-17 | 9-Jun-17  | 12 | 2 |
| 33 | Nigeria    | Audit Training Exchange Program   | STX Chege/Mwandha          | Q3 | 12-Jun-17 | 23-Jun-17 | 12 | 2 |
| 33 | Nigeria    | Support Kaduna State Revenue Reforms  | STX Kariuki                | Q2 | 11-Sep-17 | 15-Sep-17 | 5  | 2 |
| 34 | Nigeria    | Compliance Improvement for Lagos State  | STX Bennet                 | Q3 | 27-Nov-17 | 8-Dec-17  | 5  | 1 |
| 35 | Nigeria    | Compliance Improvement for FIRS   | STX Dawe                   | Q1 | 11-Sep-17 | 15-Sep-17 | 16 | 1 |
| 36 | Nigeria    | Develop Operational Plans for Support Groups  | STX                        | Q2 | 16-Oct-17 | 27-Oct-17 | 12 | 3 |
| 37 | Nigeria    | Data Matching Project Exchange program  | STX Tait/Dawe              | Q4 | 12-Feb-18 | 2-Mar-18  | 19 | 2 |
| 38 | Ghana      | TADAT Assessment Mission  | FAD+2STX                   | Q1 | 22-May-17 | 6-Jun-17  | 16 | 3 |
| 39 | Ghana      | GRA Strategic Planning and TADAT Follow-up Planning   | STX Dawe                   | Q2 | 16-Oct-17 | 27-Oct-17 | 12 | 1 |
| 40 | Ghana      | VAT Compliance Improvement  | STX                        | Q3 | 15-Jan-18 | 26-Jan-18 | 12 | 1 |
| 41 | Ghana      | TRIPS Implementation Review   | STX                        | Q4 | 5-Mar-18  | 16-Mar-17 | 12 | 1 |
| 42 | Ghana      | Strategic Planning Follow-up  | STX                        | Q1 | 3-Jul-17  | 14-Jul-17 | 12 | 1 |
| 43 | Ghana      | Effective Strategic Planning, Implementation and Monitoring   | FMazani/B.Nkambule/Dostler | Q3 | 4-Dec-17  | 8-Dec-17  | 5  | 3 |
| 44 | Cabo Verde | Implementing Successful Risk Management Programs  | LTX+2STX                   | Q3 | 26-Mar-18 | 30-Mar-18 | 5  | 3 |
| 45 | The Gambia | Performance Management for Effective Revenue Management - Importance of Clean Data (RA-FIT) In collaboration with AFE and AFS | LTX+2                      | Q2 | 2-Oct-17  | 6-Oct-17  | 5  | 3 |
| 46 | Nigeria    | Effective Taxpayer Service and Engagement with ECOWAS and WATAF   | LTX+2                      | Q1 | 17-Jul-17 | 24-Jul-17 | 5  | 3 |

**CUSTOMS AND INSTITUTIONAL CAPACITY BUILDING: FY 2018 MISSIONS**

| <b>No.</b> | <b>Benf. Cntry</b> | <b>Description</b>  | <b>TA Type</b> | <b>Milestone Date</b> | <b>Start Date</b> | <b>End Date</b> | <b>No. of Days</b> | <b>No. of Planned Resources</b> |
|------------|--------------------|---|----------------|-----------------------|-------------------|-----------------|--------------------|---------------------------------|
| 1          | Cabo Verde         | Development of Integrity Strategy & Risk Management Strategy (including establishment of RM Steering Committee etc.)                | LTX Wood       | Q1                    | 1-Jun-17          | 14-Jun-17       | 10                 | 1                               |
| 2          | Cabo Verde         | Data Analysis training, PCA mentoring & establishment of AEO Working Group.   | LTX Wood       | Q2                    | 1-Sep-17          | 14-Sep-17       | 5                  | 1                               |
| 3          | Cabo Verde         | Development of internal governance framework (Customs Division).  | LTX Wood       | Q3                    | 1-Dec-17          | 14-Dec-17       | 5                  | 1                               |
| 4          | Cabo Verde         | Integrity Strategy implementation & Risk Management.  | LTX Wood       | Q4                    | 1-Apr-18          | 14-Apr-18       | 5                  | 1                               |
| 5          | Sierra Leone       | PCA mentoring support (selection, planning & execution of audits).  | LTX Wood       | Q1                    | 1-Jun-17          | 14-Jun-17       | 3                  | 1                               |
| 6          | Sierra Leone       | Development of Stakeholder Engagement strategy & exemption policy & procedures.   | LTX Wood       | Q2                    | 1-Sep-17          | 14-Sep-17       | 5                  | 1                               |
| 7          | Sierra Leone       | Stakeholder Engagement Strategy implementation and training in cargo inspection procedures.   | LTX Wood       | Q3                    | 1-Nov-17          | 14-Nov-17       | 5                  | 1                               |
| 8          | The Gambia         | Review of Customs training modules.   | LTX Wood       | Q1                    | 1-May-17          | 14-May-17       | 10                 | 1                               |
| 9          | The Gambia         | The development of an Induction training program and the design and delivery of train the trainers training.                        | LTX Wood       | Q2                    | 1-Aug-17          | 14-Aug-17       | 5                  | 1                               |
| 10         | The Gambia         | Development of a Stakeholder Engagement Strategy & Risk Management Strategy (including establishment of RM Steering Committee etc.) | LTX Wood       | Q2                    | 1-Sep-17          | 14-Sep-17       | 5                  | 1                               |
| 11         | The Gambia         | PCA mentoring support (selection, planning & execution of audits) and delivery of training in cargo inspection procedures           | LTX Wood       | Q3                    | 1-Jan-18          | 14-Jan-18       | 3                  | 1                               |
| 12         | Liberia            | Documentation of import procedures and preparation of materials for publication on LRA website.                                     | LTX Wood       | Q1                    | 1-May-17          | 14-May-17       | 2                  | 1                               |

|    |              |   |                             |    |          |           |    |   |
|----|--------------|---|-----------------------------|----|----------|-----------|----|---|
| 13 | Liberia      | Delivery of Project Management training.  | LTX Wood                    | Q1 | 1-Jul-17 | 14-Jul-17 | 5  | 1 |
| 14 | Liberia      | Development of PSI Exit Strategy.   | LTX Wood                    | Q2 | 1-Oct-17 | 14-Oct-17 | 5  | 1 |
| 15 | Liberia      | Development and implementation of operational procedures for the control of exemptions from customs duties and taxes.               | LTX Wood                    | Q3 | 1-Jan-18 | 14-Jan-18 | 3  | 1 |
| 16 | Nigeria      | PCA mentoring support (selection, planning & execution of audits)   | LTX Wood                    | Q2 | 1-Sep-17 | 8-Sep-17  | 3  | 1 |
| 17 | Ghana        | Diagnostic Study to focus on organizational structure of Customs Division.  | LTX Wood                    | Q1 | 1-Jul-17 | 10-Jul-17 | 10 | 1 |
| 18 | Ghana        | Integrity workshop (Diagnostic study)   | LTX Wood                    | Q4 | 1-Feb-18 | 5-Feb-18  | 5  | 1 |
| 19 | Cabo Verde   | Development of Integrity Strategy & Risk Management Strategy (including establishment of RM Steering Committee etc.)                | STX Collins                 | Q1 | 1-Jun-17 | 14-Jun-17 | 14 | 1 |
| 20 | Cabo Verde   | Data Analysis training, PCA mentoring & establishment of AEO Working Group.   | STX Brimble                 | Q2 | 1-Sep-17 | 14-Sep-17 | 14 | 1 |
| 21 | Cabo Verde   | Development of internal governance framework (Customs Division).  | STX Argyle                  | Q3 | 1-Dec-17 | 14-Dec-17 | 14 | 1 |
| 22 | Cabo Verde   | Establishment of a Valuation team to collect and analyze price data.  | STX Atkinson & STX MacGrath | Q4 | 1-Feb-18 | 14-Feb-17 | 28 | 2 |
| 23 | Cabo Verde   | Integrity Strategy implementation & Risk Management.  | STX Collins                 | Q4 | 1-Apr-18 | 14-Apr-18 | 14 | 1 |
| 24 | Sierra Leone | PCA mentoring support (selection, planning & execution of audits).  | STX Gillan                  | Q1 | 1-Jun-17 | 14-Jun-17 | 14 | 1 |
| 25 | Sierra Leone | Development of Stakeholder Engagement strategy & exemption policy & procedures.   | STX Hollinrake              | Q2 | 1-Sep-17 | 14-Sep-17 | 14 | 1 |
| 26 | Sierra Leone | Stakeholder Engagement Strategy implementation and training in cargo inspection procedures.   | STX Collins                 | Q3 | 1-Nov-17 | 14-Nov-17 | 14 | 1 |
| 27 | Sierra Leone | Implementation of transit procedures.   | TBA                         | Q4 | 1-Mar-18 | 14-Mar-18 | 14 | 1 |
| 28 | The Gambia   | Review of Customs training modules.   | STX Argyle                  | Q1 | 1-May-17 | 14-May-17 | 14 | 1 |
| 29 | The Gambia   | The development of an Induction training program and the design and delivery of train the trainers training.                        | STX Argyle                  | Q2 | 1-Aug-17 | 14-Aug-17 | 14 | 1 |
| 30 | The Gambia   | Development of a Stakeholder Engagement Strategy & Risk Management Strategy (including establishment of RM Steering Committee etc.) | STX Collins                 | Q2 | 1-Sep-17 | 14-Sep-17 | 14 | 1 |

|    |            |  |                       |    |           |           |    |   |
|----|------------|--|-----------------------|----|-----------|-----------|----|---|
| 31 | The Gambia | Development of a national Intelligence Strategy and provision of mentoring support to the Intelligence & Investigation Unit. | STX Collins           | Q2 | 1-Oct-17  | 14-Oct-17 | 14 | 1 |
| 32 | The Gambia | PCA mentoring support (selection, planning & execution of audits) and delivery of training in cargo inspection procedures    | STX Collins           | Q3 | 1-Jan-18  | 14-Jan-18 | 28 | 2 |
| 33 | The Gambia | Development and implementation of operational procedures for the control of transit goods.                                   | STX Hollirake         | Q4 | 1-Mar-18  | 14-Mar-18 | 14 | 1 |
| 34 | Liberia    | Documentation of import procedures and preparation of materials for publication on LRA website.                              | TBA                   | Q1 | 1-May-17  | 14-May-17 | 14 | 1 |
| 35 | Liberia    | Delivery of Project Management training.   | STX Argyle            | Q1 | 1-Jul-17  | 14-Jul-17 | 14 | 1 |
| 36 | Liberia    | Implementation of Risk Management Strategy   | TBA                   | Q2 | 1-Aug-17  | 14-Aug-17 | 14 | 1 |
| 37 | Liberia    | Development of PSI Exit Strategy.  | STX Argyle            | Q2 | 1-Oct-17  | 14-Oct-17 | 14 | 1 |
| 38 | Liberia    | Development and implementation of operational procedures for the control of exemptions from customs duties and taxes.        | STX Hollirake         | Q3 | 1-Jan-18  | 14-Jan-18 | 14 | 1 |
| 39 | Nigeria    | PCA mentoring support (selection, planning & execution of audits)  | STX Gillan            | Q2 | 1-Sep-17  | 8-Sep-17  | 8  | 1 |
| 40 | Ghana      | Diagnostic Study to focus on organizational structure of Customs Division.   | STX Collins           | Q1 | 1-Jul-17  | 14-Jul-17 | 14 | 1 |
| 41 | Ghana      | Regional Workshop – Stakeholder Engagement   | LTX Wood & STX Argyle | Q2 | 1-Aug-17  | 14-Aug-17 | 14 | 2 |
| 42 | Ghana      | Regional Workshop – JSA Project  | LTX Wood              | Q2 | 10-Sep-17 | 14-Sep-17 | 5  | 1 |
| 43 | Cabo Verde | Regional Workshop – Integrity  | LTX Wood & TBA STX    | Q3 | 1-Dec-17  | 14-Dec-17 | 14 | 2 |
| 44 | The Gambia | HQ Mission - Gambia  | LTX & 2 x TBA STX     | Q4 | 1-Mar-18  | 14-Mar-18 | 38 | 3 |
| 45 | Liberia    | Regional Workshop – Revenue Package  | LTX Wood & TBA STX    | Q4 | 1-Apr-18  | 14-Apr-18 | 14 | 2 |

**PUBLIC FINANCIAL MANAGEMENT FY 2018 MISSIONS**

| TA Area | LTX   | Medium-Term Outcome in the Log Frame              | Country | Activity in FY 2018                                   | Proj Inputs: FY 2018 (field, in person weeks) |     |     |       | Type              | Remarks   |
|---------|-------|---|---------|---|---|-----|-----|-------|-------------------|---|
|         |       |   |         |   | IMF HQ  | LTX | STX | Total |                   |   |
| PFM     | AS    | Better budget preparation                         | AFW2    | Budget comprehensiveness and budget reliability       | 0   | 1   | 2   | 3     | Regional Workshop | One one-week regional workshop facilitated by one LTX and two STXs.   |
| PFM     | JM    | Better budget execution and control               | AFW2    | Transforming internal auditing to risk based approach | 0   | 1   | 2   | 3     | Regional Workshop | One one-week regional workshop facilitated by one LTX and two STXs.   |
| PFM     | JM    | Improved coverage and quality of fiscal reporting | AFW2    | Enhancing quality of fiscal reporting                 | 0   | 1   | 2   | 3     | Regional Workshop | One one-week regional workshop facilitated by one LTX and two STXs.   |
| PFM     | JM    | Improved asset and liability management           | AFW2    | Cash management                                       | 0   | 1   | 2   | 3     | Regional Workshop | One one-week regional workshop facilitated by one LTX and two STXs.   |
| PFM     | AS    | Improved asset and liability management           | AFW2    | Debt sustainability analysis for Lusophone Africa     | 0   | 0   | 3   | 3     | Regional Workshop | One one-week regional workshop facilitated by three STXs.             |
| PFM     | AS    | Strengthened fiscal risk management               | AFW2    | Fiscal risk management (SOEs and PPPs)                | 0   | 1   | 3   | 4     | Regional Workshop | One one-week regional workshop facilitated by one LTX and three STXs. |
| PFM     | AS/JM | Unallocated                                       | AFW2    | Unallocated STX resource to supplement as needed      | 0   | 0   | 2   | 2     | Regional Workshop | Two one-week regional workshops, each facilitated by one STX.         |

| TA Area | LTX   | Medium-Term Outcome in the Log Frame              | Country | Activity in FY 2018                               | Proj Inputs: FY 2018 (field, in person weeks) |     |     |       | Type              | Remarks  |
|---------|-------|---|---------|---|---|-----|-----|-------|-------------------|--|
|         |       |   |         |   | IMF HQ  | LTX | STX | Total |                   |  |
| PFM     | AS    | Better budget preparation                         | CPV     | Strengthening the planning and budgeting function | 0   | 0   | 4   | 4     | TA Missions       | Two two-week missions each comprising one STX.   |
| PFM     | AS    | Better budget preparation                         | CPV     | Program-based budgeting                           | 0   | 1   | 2   | 3     | National Workshop | One one-week national workshop facilitated by one LTX and two STXs. Provision will need to be made for venue, refreshments, etc. |
| PFM     | JM    | Improved coverage and quality of fiscal reporting | CPV     | Improving annual financial reports and follow-up  | 0   | 2   | 2   | 4     | TA Mission        | One two-week mission comprising one LTX and one STX.   |
| PFM     | JM    | Improved asset and liability management           | CPV     | Cash management and TSA                           | 0   | 2   | 4   | 6     | TA Missions       | One two-week mission comprising one LTX and one STX; and a second two-week mission comprising one STX.                           |
| PFM     | AS    | Strengthened fiscal risk management               | CPV     | Fiscal risk management (SOEs and PPPs)            | 0   | 2   | 4   | 6     | TA Mission        | One two-week mission comprising one LTX and two STXs.  |
| PFM     | AS/JM | TBD   | CPV     | Participation in HQ-led mission                   | 0   | 2   | 0   | 2     | HQ-led Mission    | One two-week mission comprising one LTX.   |



| TA Area | LTX   | Medium-Term Outcome in the Log Frame    | Country | Activity in FY 2018                               | Proj Inputs: FY 2018<br>(field, in person weeks) |     |     |       | Type           | Remarks   |
|---------|-------|---|---------|---|--|-----|-----|-------|----------------|---|
|         |       |   |         |   | IMF HQ   | LTX | STX | Total |                |   |
| PFM     | AS    | Stronger PFM laws and institutions      | GHA     | Drafting of PFM regulations                       | 0  | 2   | 4   | 6     | TA Mission     | One two-week mission comprising one LTX and two STXs. |
| PFM     | AS    | Better budget preparation               | GHA     | MTEF and budget preparation                       | 0  | 0   | 2   | 2     | TA Mission     | One two-week mission comprising one STX.              |
| PFM     | JM    | Improved asset and liability management | GHA     | TSA implementation and cash management            | 0  | 2   | 2   | 4     | TA Mission     | One two-week mission comprising one LTX and one STX.  |
| PFM     | JM    | Improved asset and liability management | GHA     | Assessment and strategy for management of arrears | 0  | 2   | 2   | 4     | TA Mission     | One two-week mission comprising one LTX and one STX.  |
| PFM     | AS/JM | TBD                                     | GHA     | Participation in HQ-led mission                   | 0  | 2   | 0   | 2     | HQ-led Mission | One two-week mission comprising one LTX.              |

| TA Area | LTX   | Medium-Term Outcome in the Log Frame              | Country | Activity in FY 2018                                      | Proj Inputs: FY 2018 (field, in person weeks) |     |     |       | Type              | Remarks  |
|---------|-------|---|---------|--|---|-----|-----|-------|-------------------|--|
|         |       |   |         |  | IMF HQ  | LTX | STX | Total |                   |  |
| PFM     | AS    | Better budget preparation                         | GMB     | Macro-fiscal fiscal forecasting                          | 0   | 0   | 2   | 2     | TA Mission        | One two-week mission comprising one STX.   |
| PFM     | AS    | Better budget preparation                         | GMB     | PBB and MTEF implementation                              | 0   | 2   | 4   | 6     | TA Mission        | One two-week mission comprising one LTX and two STXs.  |
| PFM     | AS    | Better budget execution and control               | GMB     | Public investment management                             | 0   | 0   | 2   | 2     | TA Mission        | One two-week mission comprising one STX.   |
| PFM     | JM    | Better budget execution and control               | GMB     | Strengthening the controls (internal and external audit) | 0   | 0   | 2   | 2     | TA Mission        | One two-week mission comprising one STX.   |
| PFM     | JM    | Improved coverage and quality of fiscal reporting | GMB     | IPSAS implementation                                     | 0   | 1   | 2   | 3     | National Workshop | One one-week national workshop facilitated by one LTX and two STXs. Provision will need to be made for venue, refreshments, etc. |
| PFM     | JM    | Improved asset and liability management           | GMB     | Strengthening the cash management framework              | 0   | 2   | 2   | 4     | TA Mission        | One two-week mission comprising one LTX and one STX.   |
| PFM     | AS    | Strengthened fiscal risk management               | GMB     | SOE oversight and fiscal risks                           | 0   | 2   | 4   | 6     | TA Missions       | One two-week mission comprising one LTX and one STX; and a second two-week mission comprising one STX.                           |
| PFM     | AS    | Strengthened fiscal risk management               | GMB     | Financial reporting by SOEs                              | 0   | 1   | 2   | 3     | National Workshop | One one-week national workshop facilitated by one LTX and two STXs. Provision will need to be made for venue, refreshments, etc. |
| PFM     | AS/JM | TBD   | GMB     | Participation in HQ-led mission                          | 0   | 2   | 0   | 2     | HQ-led Mission    | One two-week mission comprising one LTX.   |

| TA Area | LTX   | Medium-Term Outcome in the Log Frame              | Country | Activity in FY 2018  | Proj Inputs: FY 2018 (field, in person weeks) |     |     |       | Type              | Remarks   |
|---------|-------|---|---------|--|---|-----|-----|-------|-------------------|---|
|         |       |   |         |  | IMF HQ  | LTX | STX | Total |                   |   |
| PFM     | AS    | Stronger PFM laws and institutions                | LBR     | Workshop on PFM reform effectiveness                       | 0   | 2   | 4   | 6     | National Workshop | One two-week national workshop facilitated by one LTXs and two STXs. Provision will need to be made for venue, refreshments, etc. |
| PFM     | AS    | Better budget execution and control               | LBR     | Public investment management                               | 0   | 0   | 2   | 2     | TA Mission        | One two-week mission comprising one STX.  |
| PFM     | AS    | Better budget execution and control               | LBR     | Public investment management                               | 0   | 1   | 2   | 3     | National Workshop | One one-week national workshop facilitated by one LTX and two STXs. Provision will need to be made for venue, refreshments, etc.  |
| PFM     | JM    | Improved coverage and quality of fiscal reporting | LBR     | Strengthening data quality, financial reporting, and audit | 0   | 2   | 2   | 4     | TA Mission        | One two-week mission comprising one LTX and one STX.  |
| PFM     | JM    | Improved coverage and quality of fiscal reporting | LBR     | IPSAS implementation                                       | 0   | 1   | 2   | 3     | National Workshop | One one-week national workshop facilitated by one LTX and two STXs. Provision will need to be made for venue, refreshments, etc.  |
| PFM     | JM    | Improved asset and liability management           | LBR     | TSA implementation and cash management                     | 0   | 2   | 2   | 4     | TA Mission        | One two-week mission comprising one LTX and one STX.  |
| PFM     | AS    | Strengthened fiscal risk management               | LBR     | SOE oversight and fiscal risks                             | 0   | 0   | 2   | 2     | TA Mission        | One two-week mission comprising one STX.  |
| PFM     | AS    | Strengthened fiscal risk management               | LBR     | Financial reporting by SOEs                                | 0   | 1   | 2   | 3     | National Workshop | One one-week national workshop facilitated by one LTX and two STXs. Provision will need to be made for venue, refreshments, etc.  |
| PFM     | AS/JM | TBD   | LBR     | Participation in HQ-led mission                            | 0   | 2   | 0   | 2     | HQ-led Mission    | One two-week mission comprising one LTX.  |

| TA Area | LTX   | Medium-Term Outcome in the Log Frame              | Country            | Activity in FY 2018   | Proj Inputs: FY 2018 (field, in person weeks) |     |     |       | Type           | Remarks   |
|---------|-------|---|--------------------|---|---|-----|-----|-------|----------------|---|
|         |       |   |                    |   | IMF HQ  | LTX | STX | Total |                |   |
| PFM     | AS    | Better budget preparation                         | NGA (federal)      | Advancing budget reforms                                    | 0   | 2   | 4   | 6     | TA Mission     | One two-week mission comprising one LTX and two STXs. |
| PFM     | JM    | Improved coverage and quality of fiscal reporting | NGA (federal)      | Strengthening fiscal data integrity and financial reporting | 0   | 0   | 2   | 2     | TA Mission     | One two-week mission comprising one STX.              |
| PFM     | JM    | Improved asset and liability management           | NGA (federal)      | Financial reporting, TSA implementation and cash management | 0   | 2   | 0   | 2     | TA Mission     | One two-week mission comprising one LTX.              |
| PFM     | AS    | Strengthened fiscal risk management               | NGA (federal)      | SOE oversight and fiscal risks                              | 0   | 0   | 2   | 2     | TA Mission     | One two-week mission comprising one STX.              |
| PFM     | JM    | Improved asset and liability management           | NGA (sub-national) | TSA implementation and cash management                      | 0   | 2   | 2   | 4     | TA Mission     | One two-week mission comprising one LTX and one STX.  |
| PFM     | AS/JM | TBD   | NGA (federal)      | Participation in HQ-led mission                             | 0   | 2   | 0   | 2     | HQ-led Mission | One two-week mission comprising one LTX.              |

| TA Area | LTX   | Medium-Term Outcome in the Log Frame              | Country    | Activity in FY 2018                          | Proj Inputs: FY 2018 (field, in person weeks) |     |     |       | Type              | Remarks  |
|---------|-------|---|------------|--|---|-----|-----|-------|-------------------|--|
|         |       |   |            |  | IMF HQ  | LTX | STX | Total |                   |  |
| PFM     | JM    | Improved asset and liability management           | SLE        | TSA implementation and cash management       | 0   | 2   | 2   | 4     | TA Mission        | One two-week mission comprising one LTX and one STX.   |
| PFM     | JM    | Better budget execution and control               | SLE        | Reviewing controls (payroll and non-payroll) | 0   | 2   | 2   | 4     | TA Mission        | One two-week mission comprising one LTX and one STX.   |
| PFM     | AS    | Better budget execution and control               | SLE        | Public investment management                 | 0   | 1   | 3   | 4     | National Workshop | One one-week national workshop facilitated by one LTX and three STXs. Provision will need to be made for venue, refreshments, etc. |
| PFM     | JM    | Improved coverage and quality of fiscal reporting | SLE        | IPSAS implementation                         | 0   | 1   | 2   | 3     | National Workshop | One one-week national workshop facilitated by one LTX and two STXs. Provision will need to be made for venue, refreshments, etc.   |
| PFM     | AS    | Strengthened fiscal risk management               | SLE        | SOE oversight and fiscal risks               | 0   | 2   | 2   | 4     | TA Mission        | One two-week mission comprising one LTX and one STX.   |
| PFM     | AS/JM | TBD   | SLE        | Participation in HQ-led mission              | 0   | 2   | 0   | 2     | HQ-led Mission    | One two-week mission comprising one LTX.   |
| PFM     |       | Improved cash management                          | The Gambia | Advancing cash management reforms            | 0   | 2   | 6   | 8     | TA Missions       |  |

### MONETARY OPERATIONS AND PAYMENT SYSTEMS (FY 2018 MISSIONS)

| No. | Benf. Cntry     | Description  | TA Type           | Start Dt  | End Dt    | No. of Days | Comment                               |
|-----|-----------------|--|-------------------|-----------|-----------|-------------|---------------------------------------|
|     | <b>Missions</b> |  |                   |           |           |             |                                       |
|     | Sierra Leone    | Improving Macroeconomic and Monetary Analysis and Development of the Payment Systems | Zsolt Ersek/2STXs | 8-May-17  | 19-May-17 | 12          |                                       |
|     | Liberia         | Liquidity Management Operations and Improving Monetary Analysis                      | Zsolt Ersek/2STXs | 5-Jun-17  | 16-Jun-17 | 12          |                                       |
|     | Nigeria         | Forward Looking Monetary Analysis and Review of Monetary Policy Toolkit              | Zsolt Ersek/2STXs | 7-Aug-17  | 18-Aug-17 | 12          |                                       |
|     | Gambia          | Improving Macroeconomic and Monetary Analysis and Foreign Exchange Operations        | Zsolt Ersek/2STXs | 4-Sep-17  | 15-Sep-17 | 12          |                                       |
|     | Ghana           | Liquidity Forecasting and Assessment of FMI's on based on CPSS-IOSCO principles      | Zsolt Ersek/2STXs | 2-Oct-17  | 13-Oct-17 | 12          | preceded by 2x4 days offsite STX work |
|     | Liberia         | Payment Systems Oversight and Macroeconomic and Monetary Analysis                    | Zsolt Ersek/2STXs | 16-Oct-17 | 27-Oct-17 | 12          |                                       |
|     | Ghana           | Further Development of Inflation Targeting Framework                                 | 2STXs             | 23-Oct-17 | 3-Nov-17  | 12          | ICD organized, AFW2 financed          |
|     | Sierra Leone    | Macroeconomic and Monetary Analysis and Monetary Operations                          | Zsolt Ersek/2STXs | 6-Nov-17  | 17-Nov-17 | 12          |                                       |
|     | Cabo Verde      | Improving Macroeconomic and Monetary Analysis  | STX               | 27-Nov-17 | 8-Dec-17  | 12          |                                       |
|     | Nigeria         | FX market Operations and Monetary Analysis   | Zsolt Ersek/STX   | 22-Jan-18 | 2-Feb-18  | 12          |                                       |
|     | Gambia          | Payment System Oversight and Improving Monetary Analysis                             | Zsolt Ersek/2STXs | 19-Feb-18 | 2-Mar-18  | 12          |                                       |

|                                |   |                   |           |           |    |  |
|--------------------------------|---|-------------------|-----------|-----------|----|--|
| Ghana                          | Deepening of the foreign exchange market                                      | Zsolt Ersek       | 5-Mar-18  | 16-Mar-18 |    | Ongoing MCM TA covered by AFW2         |
| Ghana                          | Further Development of Inflation Targeting Framework                          | 2 STXs            | 26-Mar-18 | 6-Apr-18  | 12 | ICD organized, AFW2 financed           |
| Cabo Verde                     | Macroeconomic and Monetary Analysis and Liquidity Management Operations       | Zsolt Ersek/2STXs | 9-Apr-18  | 20-Apr-18 | 12 |  |
| <b>Workshops</b>               |   |                   |           |           |    |  |
| AW2/WAIFEM/Abuja               | Payment System Workshop to Central Bank of Nigeria                            | Zsolt Ersek/2STXs | 22-May-17 | 25-May-17 | 4  |  |
| AW2/AFS/Accra                  | Improving Central Bank Communication  | Zsolt Ersek/STX   | 28-Aug-17 | 1-Sep-17  | 5  |  |
| AW2/AFS/Johannesburg           | FX Market Simulation Workshop for Central Banks                               | Zsolt Ersek       | 25-Sep-17 | 29-Sep-17 | 5  |  |
| AW2/Gambia                     | Compliance with CPMI-IOSCO Principles for Financial Market Infrastructures    | Zsolt Ersek/2STXs | 9-Jan-18  | 12-Jan-18 | 4  |  |
| AW2/Accra                      | Money Market and FX Market Instruments Workshop                               | Zsolt Ersek/2STXs | 5-Feb-18  | 9-Feb-18  | 5  | preceded by 5x2 days off-site STX work |
| <b>Professional Attachment</b> |   |                   |           |           |    |  |
| Ghana                          | 2 BOG staff to a country with developed Inflation Targeting system            |                   | 11-Sep-17 | 22-Sep-17 | 12 |  |
| Sierra Leone                   | 2 BSL staff to BOG Research Department on Forward Looking Monetary Analysis   |                   | 2-Oct-17  | 13-Oct-17 | 12 |  |
| Ghana                          | 2 BOG staff to Tanzania - on- and off-site surveillance of the payment system |                   | 20-Nov-17 | 24-Nov-17 | 5  |  |
| Liberia                        | 2 CBL staff to Ghana on payment systems development                           |                   | 26-Mar-18 | 30-Mar-18 | 5  |  |

**FINANCIAL SECTOR SUPERVISION FY 2018 MISSIONS**

| <b>Benf. Cntry</b> | <b>Description</b>                               | <b>Name</b>          | <b>Days Total</b> | <b>Start End</b> | <b>End</b> |
|--------------------|--|----------------------|-------------------|------------------|------------|
| AFRITAC West 2     | AW2: Steering Committee Meeting                  | Bruce Cheryl Theresa | 3                 | 18-Apr           | 20-Apr     |
| Cabo Verde         | Enhancing Risk Based Supervision_1               | Bruce Cheryl Theresa | 3                 | 8-Jan            | 11-Jan     |
| Cabo Verde         | Enhancing Risk Based Supervision_1               | -----                | 10                | 8-Jan            | 19-Jan     |
| Cabo Verde         | Enhancing Risk Based Supervision_2               | Bruce Cheryl Theresa | 3                 | 5-Mar            | 7-Mar      |
| Cabo Verde         | Enhancing Risk Based Supervision_2               | -----                | 10                | 16-Mar           | 7-Mar      |
| Cabo Verde         | Regional Workshop on Macroprudential Supervision | Bruce Cheryl Theresa | 5                 | 19-Jun           | 23-Jun     |
| Cabo Verde         | Regional Workshop on Macroprudential Supervision | -----                | 5                 | 19-Jun           | 23-Jun     |
| Cabo Verde         | Regional Workshop on Macroprudential Supervision | -----                | 5                 | 19-Jun           | 23-Jun     |
| Gambia             | Enhancing Risk-Based Onsite Supervision_1        | Bruce Cheryl Theresa | 10                | 15-May           | 26-May     |
| Gambia             | Enhancing Risk- Based Onsite Supervision_1       | Karlis Adamson       | 10                | 15-May           | 26-May     |
| Gambia             | Enhancing Risk- Based Onsite Supervision_2       | Bruce Cheryl Theresa | 10                | 11-Jul           | 21-Jul     |
| Gambia             | Enhancing Risk-Based Onsite Supervision_2        | Karlis Adamson       | 10                | 11-Jul           | 21-Jul     |
| Gambia             | Progressing Basel II/III_1                       | Bruce Cheryl Theresa | 10                | 11-Sep           | 22-Sep     |
| Gambia             | Progressing Basel II/III_1                       | -----                | 10                | 11-Sep           | 22-Sep     |
| Gambia             | Progressing Basel II/III_2                       | Bruce Cheryl Theresa | 10                | 8-Jan            | 19-Jan     |
| Gambia             | Progressing Basel II/III_2                       | -----                | 10                | 8-Jan            | 19-Jan     |
| Gambia             | IFRS   | Bruce Cheryl Theresa | 5                 | 2-Apr            | 6-Apr      |
| Gambia             | IFRS   | -----                | 5                 | 2-Apr            | 6-Apr      |
| Gambia             | IFRS   | -----                | 5                 | 2-Apr            | 6-Apr      |
| Ghana              | Deposit Protection                               | Bruce Cheryl Theresa | 5                 | 4-Sep            | 8-Sep      |
| Ghana              | Deposit Protection                               | David Parker         | 5                 | 4-Sep            | 8-Sep      |
| Ghana              | Deposit Protection                               | James Hambric        | 5                 | 4-Sep            | 8-Sep      |



|         |  |                      |          |    |        |        |
|---------|--|----------------------|----------|----|--------|--------|
| Ghana   | Base II /III_1   | Bruce Cheryl Theresa | Training | 5  | 5-Feb  | 9-Feb  |
| Ghana   | Base II/III_1  | -----                | Training | 5  | 5-Feb  | 9-Feb  |
| Ghana   | Base II/III_1  | -----                | Training | 5  | 5-Feb  | 9-Feb  |
| Ghana   | Enhancing Offsite Supervision_1                        | Bruce Cheryl Theresa | Mission  | 5  | 8-May  | 19-May |
| Ghana   | Enhancing offsite Supervision_1                        | _____                | Mission  | 10 | 8-May  | 19-May |
| Ghana   | Enhancing Offsite/ Consolidated Supervision            | Bruce Cheryl Theresa | Training | 5  | 3-Jul  | 7-Jul  |
| Ghana   | Enhancing Offsite/ Consolidated Supervision            | _____                | Training | 5  | 3-Jul  | 7-Jul  |
| Ghana   | IFRS   | Susan Thetford       | Training | 10 | 5-Jun  | 16-Jun |
| Ghana   | FX/Market/Liquidity Risks_1                            | Bruce Cheryl Theresa | Mission  | 10 | 16-Oct | 27-Oct |
| Ghana   | FX/Market/Liquidity Risks_1                            | _____                | Mission  | 10 | 16-Oct | 27-Oct |
| Ghana   | FX/Market/Liquidity Risks_1                            | _____                | Mission  | 10 | 16-Oct | 27-Oct |
| Ghana   | FX/Market/Liquidity Risks_2                            | Bruce Cheryl Theresa | Training | 5  | 4-Dec  | 8-Dec  |
| Ghana   | FX/Market/Liquidity Risks_2                            | _____                | Training | 5  | 4-Dec  | 8-Dec  |
| Ghana   | FX/Market/Liquidity Risks_2                            | _____                | Training | 5  | 4-Dec  | 8-Dec  |
| Ghana   | Regional High Level Seminar on Governance and Strategy | Bruce Cheryl Theresa | Training | 5  | 12-Feb | 16-Feb |
| Ghana   | Regional High Level Seminar on Governance and Strategy | -----                | Training | 5  | 12-Feb | 16-Feb |
| Ghana   | Regional High Level Seminar on Governance and Strategy | -----                | Training | 5  | 12-Feb | 16-Feb |
| Liberia | Progressing Basel II /III Implementation_1             | Bruce Cheryl Theresa | Mission  | 10 | 24-Jul | 4-Aug  |
| Liberia | Progressing Basel II /III Implementation_1             | _____                | Mission  | 10 | 24-Jul | 4-Aug  |
| Liberia | Progressing Basel II /III Implementation_2             | Bruce Cheryl Theresa | Mission  | 5  | 13-Nov | 17-Nov |
| Liberia | Progressing Basel II /III Implementation_2             | _____                | Mission  | 10 | 13-Nov | 24-Nov |
| Liberia | Enhancing Credit Analysis_1                            | Bruce Cheryl Theresa | Mission  | 10 | 5-Jun  | 16-Jun |
| Liberia | Enhancing Credit Analysis_1                            | _____                | Mission  | 10 | 5-Jun  | 16-Jun |
| Liberia | Enhancing Credit Analysis_2                            | Bruce Cheryl Theresa | Training | 5  | 25-Sep | 29-Sep |
| Liberia | Enhancing Credit Analysis_2                            | _____                | Training | 5  | 25-Sep | 29-Sep |
| Liberia | Enhancing Credit Analysis_2                            | _____                | Training | 5  | 25-Sep | 29-Sep |
| Liberia | IT Fraud/supervision                                   | Bruce Cheryl Theresa | Training | 5  | 6-Nov  | 10-Nov |

|              |   |                      |          |    |        |        |
|--------------|---|----------------------|----------|----|--------|--------|
| Liberia      | IT Fraud/supervision  | _____                | Training | 5  | 6-Nov  | 10-Nov |
| Liberia      | Cyber Risk Guidelines_1   | _____                | Mission  | 10 | 15-Jan | 26-Jan |
| Liberia      | Cyber Risk Guidelines_2   | _____                | Mission  | 10 | 2-Apr  | 13-Apr |
| Nigeria      | Enhancing Basel II/III_1  | Bruce Cheryl Theresa | Mission  | 5  | 26-Jun | 30-Jun |
| Nigeria      | Enhancing Basel II/III_1  | -----                | Mission  | 10 | 26-Jun | 7-Jul  |
| Nigeria      | Enhancing Basel II/III_2  | Bruce Cheryl Theresa | Mission  | 5  | 9-Oct  | 13-Oct |
| Nigeria      | Enhancing Basel II/III_2  | _____                | Mission  | 10 | 9-Oct  | 20-Oct |
| Nigeria      | IFRS_1  | Bruce Cheryl Theresa | Mission  | 5  | 20-Nov | 24-Nov |
| Nigeria      | IFRS_1  | -----                | Mission  | 10 | 20-Nov | 1-Dec  |
| Nigeria      | IFRS_2  | -----                | Mission  | 10 | 12-Feb | 23-Feb |
| Sierra Leone | Credit Analysis   | Bruce Cheryl Theresa | Mission  | 10 | 10-Jul | 21-Jul |
| Sierra Leone | Credit Analysis   | -----                | Mission  | 10 | 10-Jul | 21-Jul |
| Sierra Leone | IFRS_1  | Awayiga Joseph Yaw   | Training | 10 | 25-Sep | 29-Sep |
| Sierra Leone | IFRS_2  | Awayiga Joseph Yaw   | Training | 5  | 5-Jun  | 9-Jun  |
| Sierra Leone | IT Supervision  | Awayiga Joseph Yaw   | Training | 5  | 12-Jun | 16-Jun |
| Sierra Leone | RBS/Consolidated Supervision                                    | Cheryl Bruce         | Mission  | 10 | 19-Mar | 30-Mar |
| Sierra Leone | RBS/Consolidated Supervision                                    | _____                | Mission  | 10 | 19-Mar | 30-Mar |
| Sierra Leone | Regional Seminar on Weak Banks and Effective Early Intervention | Bruce Cheryl Theresa | Training | 5  | 11-Dec | 15-Dec |
| Sierra Leone | Regional Seminar on Weak Banks and Effective Early Intervention | -----                | Training | 5  | 11-Dec | 15-Dec |
| Sierra Leone | Regional Seminar on Weak Banks and Effective Early Intervention | -----                | Training | 5  | 11-Dec | 15-Dec |

## REAL SECTOR STATISTICS FY 2018 MISSIONS

| No. | Benf. Cntry | Description   | TA Type              | Milestone Date | Start Dt | End Dt | No. of Days | No. of Planned Resources |
|-----|-------------|---|----------------------|----------------|----------|--------|-------------|--------------------------|
|     | ALL         | Workshop on Sampling and Business Registers   | Regional Workshop    | Q2             | 30-Oct   | 3-Nov  | 1 week      | 2                        |
|     | ALL         | Workshop on System of National Accounts (WAIFEM collaboration)  | Regional Workshop    | Q2             | 23-Oct   | 27-Oct | 1 week      | 2                        |
|     | Cabo Verde  | Rebasing the Annual National Accounts   | TA Mission - STX     | Q3             | 13-Nov   | 24-Nov | 2 weeks     | 1                        |
|     | Cabo Verde  | Rebasing the Annual National Accounts   | TA Mission - STX     | Q4             | 16-Apr   | 27-Apr | 2 weeks     | 1                        |
|     | Cabo Verde  | Reweighting CPI   | TA Mission - STX     | Q1             | 19-Jun   | 30-Jun | 1 week      | 1                        |
|     | Cabo Verde  | Reweighting CPI   | TA Mission - STX     | Q3             | 12-Feb   | 23-Feb | 2 week      | 1                        |
|     | Ghana       | Rebasing the Annual National Accounts - identification of data data sources and methods used to produce GVA estimates for all sectors and compilation of the Supply and Use Table | TA Mission - Advisor | Q1             | 18-Jul   | 28-Jul | 2 weeks     | 1                        |
|     | Ghana       | Rebasing the Annual National Accounts - identification of data data sources and methods used to produce GVA estimates for all sectors and compilation of the Supply and Use Table | TA Mission - Advisor | Q3             | 22-Jan   | 2-Feb  | 2 weeks     | 1                        |
|     | The Gambia  | Rebasing the Annual National Accounts - development of the GVA estimates for sectors not included in the Economic Survey for the production estimates                             | TA Mission - Advisor | Q1             | 22-Jun   | 5-Jul  | 2 weeks     | 1                        |
|     | The Gambia  | Rebasing the Annual National Accounts - review and update the GDP by expenditure and income estimates   | TA Mission - Advisor | Q2             | 25-Sep   | 6-Oct  | 2 weeks     | 1                        |
|     | The Gambia  | Rebasing the Annual National Accounts - rework the annual GDP estimates backwards at both current and constant prices from 1995 to 2013   | TA Mission - Advisor | Q3             | 15-Feb   | 28-Feb | 2 weeks     | 1                        |
|     | The Gambia  | Development of QNA - preliminary analysis of VAT data   | TA Mission - Advisor | Q4             | 12-Apr   | 25-Apr | 2 weeks     | 1                        |

|              |   |                      |    |        |        |         |   |
|--------------|---|----------------------|----|--------|--------|---------|---|
| Liberia      | Rebasing the Annual National Accounts - development of an Economic Census to enable the rebasing of the ANA as well as the construction of a supply and use table         | TA Mission - STX     | Q1 | 19-Jun | 30-Jun | 2 weeks | 1 |
| Liberia      | Rebasing the Annual National Accounts - further development of an Economic Census to enable the rebasing of the ANA as well as the construction of a supply and use table | TA Mission - Advisor | Q3 | 14-Nov | 24-Nov | 2 weeks | 1 |
| Liberia      | Rebasing the Annual National Accounts - further development of an Economic Census to enable the rebasing of the ANA as well as the construction of a supply and use table | TA Mission - STX     | Q4 | 5-Mar  | 16-Mar | 2 weeks | 1 |
| Nigeria      | Rebasing the Annual National Accounts - development of a plan   | TA Mission - STX     | Q2 | 31-Jul | 11-Aug | 2 weeks | 1 |
| Nigeria      | Rebasing the Annual National Accounts   | TA Mission - STX     | Q3 | 5-Feb  | 16-Feb | 2 weeks | 1 |
| Nigeria      | Finalise rebased CPI which reflects international standards and best practices.   | TA Mission - STX     | Q1 | 22-May | 26-May | 1 week  | 1 |
| Nigeria      | Develop the PPI to reflect international standards and best practices, and to develop new weights.  | TA Mission - STX     | Q2 | 16-Oct | 27-Oct | 2 weeks | 1 |
| Nigeria      | Develop the PPI to reflect international standards and best practices, and to develop new weights.  | TA Mission - STX     | Q4 | 12-Mar | 23-Mar | 2 weeks | 1 |
| Sierra Leone | Rebasing the Annual National Accounts - development of an Economic Census to enable the rebasing of the ANA as well as the construction of a supply and use table         | TA Mission - Advisor | Q2 | 8-Aug  | 18-Aug | 2 weeks | 1 |
| Sierra Leone | Rebasing the Annual National Accounts - further development of an Economic Census to enable the rebasing of the ANA as well as the construction of a supply and use table | TA Mission - Advisor | Q3 | 12-Mar | 23-Mar | 2 weeks | 1 |